Nevada State Contractors Board

STRATEGIC PLAN EXECUTIVE OFFICER REPORT QUARTER THREE REPORT

January 1 - March 31, 2016



Members of the Board

Jan Leggett, *Chairman* Margaret Cavin, *Treasurer* Thomas "Jim" Alexander Kevin E. Burke Joe Hernandez Kent Lay Guy M. Wells

Executive Leadership

Margi Grein, *Executive Officer* Nancy Mathias, *Licensing Administrator* Paul Rozario, *Director of Investigations* Dan Hammack, *Chief of Enforcement* Jennifer Lewis, *Public Information Officer*





Message from the Executive Officer

The third quarter marks a milestone for the Nevada State Contractors Board as we welcome and celebrate our 75th year of service to the public. What an honor it is to oversee an agency that dedicates itself to protecting the public and promoting the integrity and confidence of the construction industry, and has done so successfully for a sustained period of time.

There is nothing more rewarding than being able to provide free assistance to homeowners and contractors in their times of need. While it is still too early to boast of a comeback in the construction industry, there is certainly an uptick in activity that can be seen along the roads we drive and the neighborhoods in which we live. As construction increases, so does the potential for unlicensed contracting activities, workmanship issues, money owing disputes, and scams targeting the most vulnerable in our communities.

Protecting the health, safety, and welfare of the public is at the forefront of our daily operations, which is why our strategic plan is such a valuable tool. Not only does it ensure we are progressing as an agency and better serving our customers, but it evaluates and creates a roadmap for us to follow to heighten our opportunities for protection through outreach initiatives, enforcement operations, partnering opportunities, and licensing enhancements.

The efforts we achieved during the last three months exemplify these goals on many levels. You will find in our report information on improved licensing processes and applications, successful sting events and related enforcement efforts targeting unlicensed contractors, hundreds of homeowners being assisted who filed complaints against their contractor, and the launch of two "Protecting Nevada's Seniors" events with legislative, law enforcement, state, local, and community partners involved who shared a range of preventative information on elder abuse and fraudulent scams.

It is these efforts and more that keep us motivated as an agency to serve the thousands of citizens of Nevada on a daily basis. Please enjoy this quarterly report, as we are proud of the accomplishments we continue to make.

Margi Q. Kein

MARGI A. GREIN Nevada State Contractors Board Executive Officer

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Executive Officer Highlights

NASCLA Mid-Year Conference (Goal 5)

Executive Officer Grein attended the National Association of State Contractors Licensing Agencies' where a range of valuable information was shared and received among the participating states. Highlights included discussion of another NASCLA joint sting event, states' response to the North Carolina Board of Dental Examiners Supreme Court ruling, NASCLA's response to exam breaches, the launch of three new accredited electrical exams, as well as a discussion of NASCLA's strategic plan for 2016.

Licensing Applications Streamlined (Goal 1)

Licensing staff worked with the Public Information Office to intently review the new license application and streamline the instructions, requirements, and overall organization. The new application was shortened by three pages and posted to the Board's website in March, along with other licensing applications that were modified with new language.

Unlicensed Contractors Targeted in Statewide Sting Events, Receive Media Spotlight (Goals 2 & 3)

The Criminal Enforcement Division held two successful sting operations during the quarter, citing 19 unlicensed contractors for unlawful advertising and contracting activities. The southern Nevada sting was covered by local station KTNV - Channel 13 news, who ran a lengthy piece during sweeps week in February.

Board Meets with Executive Team to Draft Outline for 2016-17 Strategic Plan (Goal 4)

In March, Board members met with members of the Executive team to begin discussion and development of the FY 2016-17 Strategic Plan. The meeting allowed for open dialogue on the Board's recent challenges and accomplishments, industry and economic factors that have the potential to impact the Board, and a broader outlook of goals and objectives the Board



wishes to tackle in the coming year. The Plan is being drafted and will be launched in July 2016.

Homeowners Impacted by Bankrupt Solar Company Receive Assistance (Goal 2)

One of the largest compliance cases in recent years hit the Board's radar in mass volume toward the beginning of the quarter. Summerlin Energy Las Vegas, LLC had their licenses summarily suspended and later revoked at a disciplinary hearing in March. Homeowners cited workmanship issues, project abandonment after payment, and mechanics liens, while vendors cited non-payment for materials received. Compliance investigators continue to work diligently to provide homeowners with a jobsite visit to validate their concerns and forms to file a claim with the Residential Recovery Fund.

75th Anniversary Campaign Launched; Media Opportunities Increased (Goal 3 & 5)

The Board partnered with local law enforcement, the Attorney General and district attorney's offices, state and local agencies, Senator Patricia Farley, and other community organizations to host two "Protecting Nevada's Seniors" events in North Las Vegas and Boulder City. The events featured a dynamic and interactive panel discussion followed by a resource fair for seniors to access assistive services in the community. Several media opportunities both before and after the events helped the Board reach thousands of consumers and convey its public protection message on a large scale.

Board Takes Lead on Partnering (Goal 5)

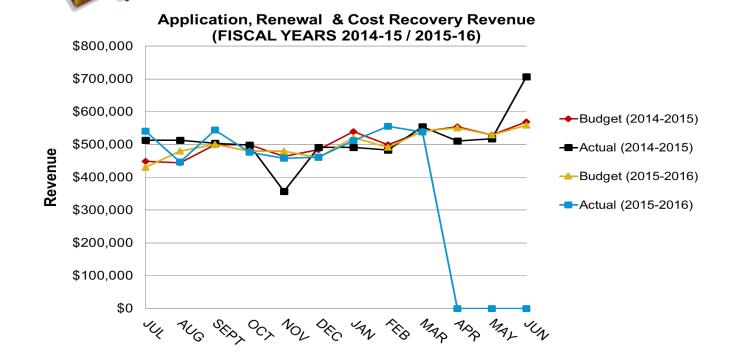
During the quarter, the Board requested meetings with the newly established Clark County District Attorney's Elder Abuse Prevention Unit to discuss matters of mutual interest and identify future opportunities to coordinate efforts. Additionally, the Board met with Southern Nevada Legal Aid as a potential resource to refer homeowners to for advice

Licensing - Data Dashboard

	JULY-14	AUG-14	SEPT-14	OCT-14	NOV-14	DEC-14	JAN-15	FEB-15	MAR-15	APR-15	MAY-15	JUN-15	TOTALS
Budget (2014-2015) License Renewals	\$285,000	\$280,000		\$335,000	\$300.000	\$320,000	\$375,000	\$335,000	\$375,000	\$390.000	\$365,000	\$405,000	\$4,100,000
New License Fee	\$49,166	\$49,166	\$49,166	\$49,166	\$49,167	\$49,167	\$49,167	\$49,167	\$49,167	\$49,167	\$49,167	\$49,167	\$590.000
Application Fee	\$35,417	\$35,416	\$35,416	\$35,416	\$35,417	\$35,416	\$35,417	\$35,417	\$35,417	\$35,417	\$35,417	\$35,417	\$425,000
License Changes	\$29,167	\$29,166	\$29,167	\$29,166	\$29,167	\$29,167	\$29,166	\$29,167	\$29,167	\$29,167	\$29,166	\$29,167	\$350,000
Investigative Recov Costs	\$29,167	\$29,166	\$29,167	\$29,166	\$29,167	\$29,167	\$29,166	\$29,167	\$29,167	\$29,167	\$29,166	\$29,167	\$350,000
Renewal Late Fees	\$8,333	\$8,333	\$8,334	\$8,333	\$8,333	\$8,334	\$8,333	\$8,333	\$8,334	\$8,333	\$8,334	\$8,333	\$100,000
Renewal Inactive Fee	\$12,917	\$12,916	\$12,917	\$12,917	\$12,916	\$12,917	\$12,917	\$12,916	\$12,917	\$12,917	\$12,916	\$12,917	\$155,000
TOTALS	JUL	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	
	\$449,167	\$444,163	\$499,167	\$499,164	\$464,167	\$484,168	\$539,166	\$499,167	\$539,169	\$554,168	\$529,166	\$569,168	\$6,070,000
Actual (2014-2015)	JULY-14	AUG-14	SEPT-14	OCT-14	NOV-14	DEC-14	JAN-15	FEB-15	MAR-15	APR-15	MAY-15	JUN-15	TOTALS
License Renewals	\$328,500	\$328,375	\$334,475	\$331,700	\$215,200	\$320,503	\$355,450	\$326,550	\$366,910	\$340,925	\$351,270	\$404,765	\$4,004,623
New License Fee	\$66,000	\$65,400	\$35,700	\$58,500	\$45,600	\$58,700	\$41,000	\$52,800	\$50,450	\$45,600	\$54,000	\$56,700	\$630,450
Application Fee	\$34,800	\$36,050	\$35,400	\$33,300	\$34,550	\$33,650	\$27,600 \$27,175	\$33,900	\$48,300	\$42,950	\$39,000	\$52,200	\$451,700
License Changes	\$35,725 \$33,592	\$36,075 \$31,719	\$31,250 \$43,165	\$36,050 \$17,925	\$31,175 \$16,400	\$28,675 \$36,332	\$27,175 \$24,094	\$29,250 \$23,298	\$36,525 \$31,375	\$37,025 \$28,616	\$29,725 \$28,991	\$37,200 \$134,580	\$395,850 \$450,086
Investigative Recov Costs Renewal Late Fees	\$7,275	\$7,200	\$43,105	\$7,875	\$16,400	\$6,685	\$24,094 \$6,880	\$7,295	\$5,813	\$26,010	\$6,300	\$134,560	\$450,086
Renewal Inactive Fee	\$7,800		\$16,313	\$12,775	\$4,500 \$9,300	\$6,538	\$9,000	\$10,200	\$15,600	\$9,300	\$8,400	\$12,900	\$126,900
	JUL	AUG	SEPT	φ12,775 OCT	\$9,300 NOV	0,558 DEC	39,000 JAN	\$10,200 FEB	\$15,000 MAR	49,300 APR	\$8,400 MAY	312,900 JUN	ψ120,900
TOTALS	\$513,692		\$503,692		\$356,725	\$491,082	\$491,199	\$483,293	\$554,972	\$511,391	\$517,686	\$706,408	\$6,141,858
Variance (2014-2015)	JULY-14	AUG-14	SEPT-14	OCT-14	NOV-14	DEC-14	JAN-15	FEB-15	MAR-15	APR-15	MAY-15	JUN-15	TOTALS
License Renewals	\$43,500	\$48,375	(\$525)	(\$3,300)	(\$84,800)	\$503	(\$19,550)	(\$8,450)	(\$8,090)	(\$49,075)	(\$13,730)	(\$235)	(\$95,378)
New License Fee	\$16,834	\$16,234	(\$13,466)	\$9,334	(\$3,567)	\$9,533	(\$8,167)	\$3,633	\$1,283	(\$3,567)	\$4,833	\$7,533	\$40,450
Application Fee	(\$617)	\$634	(\$16)	(\$2,116)	(\$867)	(\$1,766)	(\$7,817)	(\$1,517)	\$12,883	\$7,533	\$3,583	\$16,783	\$26,700
License Changes	\$6,558	\$6,909	\$2,083	\$6,884	\$2,008	(\$492)	(\$1,991)	\$83	\$7,358	\$7,858	\$559	\$8,033	\$45,850
Investigative Recov Costs	\$4,425	\$2,553	\$13,998	(\$11,241)	(\$12,767)	\$7,165	(\$5,072)	(\$5,869)	\$2,208	(\$551)	(\$175)	\$105,413	\$100,086
Renewal Late Fees	(\$1,058)	(\$1,133)	(\$944)	(\$458)	(\$3,833)	(\$1,649)	(\$1,453)	(\$1,038)	(\$2,522)	(\$1,358)	(\$2,034)	(\$271)	(\$17,750)
Renewal Inactive Fee	(\$5,117)	(\$4,141)	\$3,396	(\$142)	(\$3,616)	(\$6,380)	(\$3,917)	(\$2,716)	\$2,683	(\$3,617)	(\$4,516)	(\$17)	(\$28,100)
TOTALS	JUL	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	
	\$64,525	\$69,431	\$4,525	(\$1,039)	(\$107,442)	\$6,914	(\$47,967)	(\$15,874)	\$15,803	(\$42,777)	(\$11,480)	\$137,240	\$71,858
Budget (2015-2016)	JULY-15	AUG-15	SEPT-15 \$340,000	OCT-15 \$320,000	NOV-15	DEC-15 \$300,000	JAN-16	FEB-16	MAR-16	APR-16	MAY-16	JUN-16	TOTALS \$4,100,000
License Renewals New License Fee	\$270,000 \$49,170	\$320,000 \$49,165	\$340,000 \$49,170	\$320,000 \$49,165	\$320,000 \$49,170	\$49,165	\$360,000 \$49,170	\$330,000 \$49,160	\$380,000 \$49,170	\$390,000 \$49,165	\$370,000 \$49,170	\$400,000 \$49,160	\$4,100,000
Application Fee	\$35,415	\$49,105	\$49,170	\$49,105	\$49,170	\$35,417	\$35,417	\$49,160	\$35,417	\$49,105	\$35,417	\$49,100	\$425,000
License Changes						\$30,000		\$30,000	\$30,000	\$30,000			
gee	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000		\$30,000		<i>\\</i> 000,000			5.50 000	\$360,000
Investigative Recov Costs	\$30,000 \$29,166	\$30,000 \$29,167	\$30,000 \$29,167	\$30,000 \$29,166	\$30,000 \$29,167		\$30,000 \$29,166		\$29,167		\$30,000 \$29,167	\$30,000 \$29,167	\$360,000 \$350,000
Investigative Recov Costs Renewal Late Fees	\$29,166	\$29,167	\$29,167	\$29,166	\$29,167	\$29,167	\$29,166	\$29,167	\$29,167 \$6.670	\$29,166	\$29,167	\$29,167	\$350,000
Investigative Recov Costs Renewal Late Fees Renewal Inactive Fee									\$29,167 \$6,670 \$10,500				
Renewal Late Fees Renewal Inactive Fee	\$29,166 \$6,665	\$29,167 \$6,670	\$29,167 \$6,665	\$29,166 \$6,665	\$29,167 \$6,665	\$29,167 \$6,670	\$29,166 \$6,665	\$29,167 \$6,665	\$6,670	\$29,166 \$6,665	\$29,167 \$6,665	\$29,167 \$6,670	\$350,000 \$80,000
Renewal Late Fees	\$29,166 \$6,665 \$10,000	\$29,167 \$6,670 \$10,000	\$29,167 \$6,665 \$10,000	\$29,166 \$6,665 \$10,000	\$29,167 \$6,665 \$10,000	\$29,167 \$6,670 \$10,000	\$29,166 \$6,665 \$10,500	\$29,167 \$6,665 \$10,500	\$6,670 \$10,500	\$29,166 \$6,665 \$10,500	\$29,167 \$6,665 \$9,000	\$29,167 \$6,670 \$9,000	\$350,000 \$80,000
Renewal Late Fees Renewal Inactive Fee	\$29,166 \$6,665 \$10,000 JUL	\$29,167 \$6,670 \$10,000 AUG	\$29,167 \$6,665 \$10,000 SEPT	\$29,166 \$6,665 \$10,000 OCT	\$29,167 \$6,665 \$10,000 NOV	\$29,167 \$6,670 \$10,000 DEC	\$29,166 \$6,665 \$10,500 JAN	\$29,167 \$6,665 \$10,500 FEB	\$6,670 \$10,500 MAR	\$29,166 \$6,665 \$10,500 APR	\$29,167 \$6,665 \$9,000 MAY	\$29,167 \$6,670 \$9,000 JUN	\$350,000 \$80,000 \$120,000
Renewal Late Fees Renewal Inactive Fee TOTALS	\$29,166 \$6,665 \$10,000 JUL \$430,416	\$29,167 \$6,670 \$10,000 AUG \$480,417	\$29,167 \$6,665 \$10,000 SEPT \$500,419	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070	\$29,167 \$6,665 \$10,000 NOV \$480,419	\$29,167 \$6,670 \$10,000 DEC \$460,419	\$29,166 \$6,665 \$10,500 JAN \$520,918	\$29,167 \$6,665 \$10,500 FEB \$490,909	\$6,670 \$10,500 MAR \$540,924	\$29,166 \$6,665 \$10,500 APR \$550,913	\$29,167 \$6,665 \$9,000 MAY \$529,419	\$29,167 \$6,670 \$9,000 JUN \$559,414	\$350,000 \$80,000 \$120,000 \$6,025,000
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$47,400	\$29,167 \$6,670 \$10,000 AUG \$480,417 <u>AUG-15</u> \$276,970 \$59,700	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$67,350	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$51,300	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200	\$29,167 \$6,665 \$10,500 FEB \$490,909 FEB-16 \$380,625 \$55,800	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700	\$29,166 \$6,665 \$10,500 APR \$550,913	\$29,167 \$6,665 \$9,000 MAY \$529,419	\$29,167 \$6,670 \$9,000 JUN \$559,414	\$350,000 \$80,000 \$120,000 \$6,025,000 TOTALS \$2,965,350 \$507,900
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$47,400 \$43,200	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$59,700 \$42,000	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$67,350 \$43,600	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$51,300 \$37,800	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$32,100	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400	\$29,167 \$6,665 \$10,500 FEB \$490,909 FEB-16 \$380,625 \$55,800 \$52,500	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700 \$42,900	\$29,166 \$6,665 \$10,500 APR \$550,913	\$29,167 \$6,665 \$9,000 MAY \$529,419	\$29,167 \$6,670 \$9,000 JUN \$559,414	\$350,000 \$80,000 \$120,000 \$6,025,000 TOTALS \$2,965,350 \$507,900 \$358,900
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$47,400 \$43,200 \$31,000	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$59,700 \$42,000 \$27,200	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$67,350 \$43,600 \$30,950	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$30,225	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$51,300 \$37,800 \$32,250	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$32,100 \$27,000	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400 \$26,400	\$29,167 \$6,665 \$10,500 FEB \$490,909 FEB-16 \$380,625 \$55,800 \$52,500 \$28,475	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700 \$42,900 \$40,900	\$29,166 \$6,665 \$10,500 APR \$550,913	\$29,167 \$6,665 \$9,000 MAY \$529,419	\$29,167 \$6,670 \$9,000 JUN \$559,414	\$350,000 \$80,000 \$120,000 \$6,025,000 TOTALS \$2,965,350 \$507,900 \$358,900 \$274,400
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$47,400 \$43,200 \$31,000 \$45,087	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$59,700 \$42,000 \$27,200 \$25,971	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$67,350 \$43,600 \$30,950 \$24,526	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$30,225 \$31,905	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$51,300 \$37,800 \$32,250 \$35,944	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$32,100 \$27,000 \$40,033	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400 \$26,400 \$29,507	\$29,167 \$6,665 \$10,500 FEB-16 \$380,625 \$55,800 \$52,500 \$28,475 \$23,377	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700 \$42,900 \$40,900 \$29,926	\$29,166 \$6,665 \$10,500 APR \$550,913	\$29,167 \$6,665 \$9,000 MAY \$529,419	\$29,167 \$6,670 \$9,000 JUN \$559,414	\$350,000 \$80,000 \$120,000 56,025,000 TOTALS \$2,965,350 \$507,900 \$358,900 \$274,400 \$286,277
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$47,400 \$43,200 \$31,000 \$45,087 \$5,775	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$59,700 \$42,000 \$27,200 \$25,971 \$6,450	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$67,350 \$43,600 \$30,950 \$24,526 \$10,075	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$30,225 \$31,905 \$5,800	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$51,300 \$37,800 \$32,250 \$35,944 \$6,675	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$22,100 \$27,000 \$40,033 \$6,100	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400 \$29,400 \$29,507 \$5,175	\$29,167 \$6,665 \$10,500 FEB-16 \$380,625 \$55,800 \$52,500 \$28,475 \$23,377 \$6,000	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700 \$42,900 \$40,900 \$29,926 \$8,288	\$29,166 \$6,665 \$10,500 APR \$550,913	\$29,167 \$6,665 \$9,000 MAY \$529,419	\$29,167 \$6,670 \$9,000 JUN \$559,414	\$350,000 \$80,000 \$120,000 *66,025,000 TOTALS \$2,965,350 \$507,900 \$358,900 \$274,400 \$286,277 \$60,338
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$47,400 \$43,200 \$31,000 \$45,087 \$5,775 \$6,900	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$59,700 \$42,000 \$42,000 \$27,200 \$25,971 \$6,450 \$8,400	\$29,167 \$6,665 \$10,000 SEPT \$500,419 \$507,150 \$43,600 \$43,600 \$30,950 \$24,526 \$10,075 \$12,038	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$35,400 \$30,225 \$31,905 \$5,800 \$6,900	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$37,800 \$32,250 \$35,944 \$6,675 \$8,400	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$32,100 \$27,000 \$40,033 \$6,100 \$1,133	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400 \$26,400 \$26,400 \$29,507 \$5,175 \$7,200	\$29,167 \$6,665 \$10,500 FEB \$490,909 FEB-16 \$380,625 \$55,800 \$52,500 \$28,475 \$23,377 \$6,000 \$9,000	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$42,900 \$42,900 \$29,926 \$8,288 \$21,930	\$29,166 \$6,665 \$10,500 APR \$550,913 APR-16	\$29,167 \$6,665 \$9,000 MAY \$529,419 MAY-16	\$29,167 \$6,670 \$9,000 JUN \$559,414 JUN-16	\$350,000 \$80,000 \$120,000 56,025,000 TOTALS \$2,965,350 \$507,900 \$358,900 \$274,400 \$286,277
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$43,200 \$43,200 \$45,087 \$5,775 \$6,900 JUL	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$59,700 \$42,000 \$27,200 \$25,971 \$6,450 \$8,400 AUG	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$43,600 \$43,600 \$30,950 \$24,526 \$10,075 \$12,038 SEPT	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$35,400 \$35,400 \$30,225 \$31,905 \$5,800 \$6,900 OCT	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$37,800 \$32,250 \$35,944 \$6,675 \$8,400 NOV	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$32,100 \$27,000 \$27,000 \$40,033 \$6,100 \$1,133 DEC	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400 \$29,400 \$26,400 \$29,507 \$5,175 \$7,200 JAN	\$29,167 \$6,665 \$10,500 FEB \$490,909 FEB-16 \$380,625 \$55,800 \$52,500 \$28,475 \$23,377 \$6,000 \$9,000 FEB	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$40,218 \$42,900 \$40,900 \$29,926 \$8,288 \$21,930 MAR	\$29,166 \$6,665 \$10,500 APR \$550,913 APR-16	\$29,167 \$6,665 \$9,000 MAY \$529,419 MAY-16	\$29,167 \$6,670 \$9,000 JUN \$559,414 JUN-16	\$350,000 \$80,000 \$120,000 56,025,000 TOTALS \$2,965,350 \$507,900 \$358,900 \$274,400 \$286,277 \$60,338 \$81,900
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees Renewal Inactive Fee TOTALS	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$43,200 \$43,200 \$31,000 \$45,087 \$5,775 \$6,900 JUL \$540,832	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$59,700 \$42,000 \$27,200 \$27,200 \$25,971 \$6,450 \$8,400 AUG	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$43,600 \$43,600 \$30,950 \$24,526 \$10,075 \$12,038 SEPT \$544,568	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$30,225 \$31,905 \$5,800 \$6,900 OCT \$476,000	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$37,800 \$32,250 \$35,944 \$6,675 \$8,400 NOV \$458,499	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$32,100 \$27,000 \$40,033 \$6,100 \$1,133 DEC \$461,678	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400 \$26,400 \$29,507 \$5,175 \$7,200 JAN \$512,157	\$29,167 \$6,665 \$10,500 FEB \$490,909 FEB-16 \$380,625 \$55,800 \$52,500 \$28,475 \$23,377 \$6,000 \$9,000 FEB \$555,777	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700 \$42,926 \$8,288 \$21,930 MAR \$538,861	\$29,166 \$6,665 \$10,500 APR \$550,913 APR-16 APR-16	\$29,167 \$6,665 \$9,000 MAY \$529,419 MAY-16 MAY \$0	\$29,167 \$6,670 \$9,000 JUN \$559,414 JUN-16 JUN-16 JUN \$0	\$350,000 \$80,000 \$120,000 \$6,025,000 TOTALS \$2,965,350 \$358,900 \$358,900 \$274,400 \$286,277 \$60,338 \$81,900
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees Renewal Inactive Fee TOTALS Variance (2015-2016)	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$47,400 \$447,400 \$447,400 \$447,400 \$45,087 \$5,775 \$6,900 JUL \$540,832 JULY-15	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$59,700 \$42,000 \$27,200 \$27,200 \$25,971 \$6,450 \$8,400 AUG \$446,691 AUG-15	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$67,350 \$43,600 \$30,950 \$24,526 \$10,075 \$12,038 SEPT \$544,568 SEPT-15	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$30,225 \$31,905 \$5,800 \$6,900 OCT \$476,000 OCT-15	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$51,300 \$37,800 \$32,250 \$35,944 \$6,675 \$8,400 NOV \$458,499 NOV-15	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$32,100 \$27,000 \$40,033 \$6,100 \$1,133 DEC \$461,678 DEC-15	\$29,166 \$6,665 \$10,500 JAN \$520,918 362,275 \$52,200 \$26,400 \$29,507 \$5,175 \$7,200 JAN \$512,157 JAN-16	\$29,167 \$6,665 \$10,500 FEB \$490,909 FEB-16 \$380,625 \$55,800 \$28,475 \$23,377 \$6,000 \$28,475 \$23,377 \$6,000 FEB \$555,777 FEB-16	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700 \$42,900 \$42,900 \$42,900 \$42,902 \$6,288 \$21,930 MAR \$538,861 MAR-16	\$29,166 \$6,665 \$10,500 APR \$550,913 APR-16 APR-16 \$0 APR-16	\$29,167 \$6,665 \$9,000 MAY \$529,419 MAY-16 MAY-16 MAY \$0 MAY-16	\$29,167 \$6,670 \$9,000 JUN \$559,414 JUN-16	\$350,000 \$80,000 \$120,000 TOTALS \$2,965,350 \$507,900 \$358,900 \$274,400 \$286,277 \$60,338 \$81,900 \$4,535,065 TOTALS
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees Renewal Inactive Fee TOTALS	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$43,200 \$43,200 \$31,000 \$45,087 \$5,775 \$6,900 JUL \$540,832	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$59,700 \$42,000 \$27,200 \$27,200 \$25,971 \$6,450 \$8,400 AUG	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$43,600 \$43,600 \$30,950 \$24,526 \$10,075 \$12,038 SEPT \$544,568	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$30,225 \$31,905 \$5,800 \$6,900 OCT \$476,000	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$37,800 \$32,250 \$35,944 \$6,675 \$8,400 NOV \$458,499	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$32,100 \$27,000 \$40,033 \$6,100 \$1,133 DEC \$461,678 DEC-15 (\$1,438)	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400 \$29,400 \$26,400 \$29,507 \$5,175 \$7,200 JAN \$512,157	\$29,167 \$6,665 \$10,500 FEB \$490,909 FEB-16 \$380,625 \$55,800 \$52,500 \$28,475 \$23,377 \$6,000 \$9,000 FEB \$555,777	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700 \$42,900 \$42,900 \$42,900 \$29,926 \$8,288 \$21,930 MAR \$538,861 MAR-16 (\$39,783)	\$29,166 \$6,665 \$10,500 APR \$550,913 APR-16 APR-16 (\$390,000)	\$29,167 \$6,665 \$9,000 MAY \$529,419 MAY-16 MAY-16 \$0 MAY-16 (\$370,000)	\$29,167 \$6,670 \$9,000 JUN \$559,414 JUN-16 JUN-16 JUN \$0 JUN	\$350,000 \$80,000 \$120,000 \$6,025,000 TOTALS \$2,965,350 \$358,900 \$358,900 \$274,400 \$286,277 \$60,338 \$81,900
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees Renewal Late Fees TOTALS Variance (2015-2016) License Renewals	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$47,400 \$447,400 \$447,400 \$447,400 \$45,087 \$5,775 \$6,900 JUL \$540,832 JULY-15 \$91,470	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$59,700 \$42,000 \$27,200 \$25,971 \$6,450 \$8,400 AUG \$446,691 AUG-15 (\$43,030)	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$67,350 \$43,600 \$30,950 \$24,526 \$10,075 \$12,038 SEPT \$544,568 SEPT-15 \$16,030	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$30,225 \$31,905 \$5,800 \$6,900 OCT \$476,000 OCT-15 (\$16,930)	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$51,300 \$32,250 \$35,944 \$6,675 \$8,400 NOV \$458,499 NOV-15 (\$33,870)	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$32,100 \$27,000 \$40,033 \$6,100 \$1,133 DEC \$461,678 DEC-15	\$29,166 \$6,665 \$10,500 JAN \$520,918 \$362,275 \$52,200 \$29,400 \$29,400 \$29,507 \$5,175 \$7,200 JAN \$512,157 JAN-16 \$2,275	\$29,167 \$6,665 \$10,500 FEB \$490,909 FEB-16 \$380,625 \$55,800 \$52,500 \$52,500 \$28,475 \$23,377 \$6,000 \$9,000 FEB \$555,777 FEB-16 \$50,625	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700 \$42,900 \$42,900 \$42,900 \$42,902 \$6,288 \$21,930 MAR \$538,861 MAR-16	\$29,166 \$6,665 \$10,500 APR \$550,913 APR-16 APR-16 \$0 APR-16	\$29,167 \$6,665 \$9,000 MAY \$529,419 MAY-16 MAY-16 MAY \$0 MAY-16	\$29,167 \$6,670 \$9,000 JUN \$559,414 JUN-16 JUN-16 JUN \$0 JUN-16 (\$400,000)	\$350,000 \$80,000 \$120,000 TOTALS \$2,965,350 \$507,900 \$358,900 \$274,400 \$286,277 \$60,338 \$81,900 \$4,535,065 TOTALS (\$1,134,650)
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees Renewal Inactive Fee TOTALS Variance (2015-2016) License Renewals New License Fee	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$47,400 \$47,400 \$43,200 \$31,000 \$45,087 \$5,775 \$6,900 JUL \$540,832 JULY-15 \$91,470 (\$1,770)	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$42,000 \$27,200 \$25,971 \$6,450 \$8,400 AUG \$446,691 AUG-15 (\$43,030) \$10,535	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$67,350 \$43,600 \$30,950 \$24,526 \$10,075 \$12,038 SEPT \$544,568 SEPT-15 \$16,030 \$18,180	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$30,225 \$31,905 \$5,800 \$6,900 OCT \$476,000 OCT-15 (\$16,930) \$13,535	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$51,300 \$32,250 \$35,944 \$6,675 \$8,400 NOV \$458,499 NOV-15 (\$33,870) \$2,130	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,663 \$56,750 \$32,100 \$27,000 \$40,033 \$6,100 \$1,133 DEC \$461,678 DEC-15 (\$1,438) \$7,585	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400 \$29,400 \$29,507 \$5,175 \$7,200 JAN \$512,157 JAN-16 \$2,275 \$3,030	\$29,167 \$6,665 \$10,500 FEB-16 \$380,625 \$55,800 \$28,475 \$23,377 \$6,000 \$9,000 FEB \$555,777 FEB-16 \$50,625 \$6,640	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700 \$42,900 \$42,900 \$40,900 \$29,926 \$8,288 \$21,930 MAR \$538,861 MAR-16 (\$39,783) \$5,530	\$29,166 \$6,665 \$10,500 APR \$550,913 APR-16 \$0 APR-16 (\$390,000) (\$49,165)	\$29,167 \$6,665 \$9,000 MAY \$529,419 MAY-16 MAY-16 (\$370,000) (\$49,170)	\$29,167 \$6,670 \$9,000 JUN \$559,414 JUN-16 4 JUN-16 5 5 9 JUN-16 (\$400,000) (\$49,160)	\$350,000 \$80,000 \$120,000 TOTALS \$2,965,350 \$507,900 \$358,900 \$274,400 \$286,277 \$60,338 \$81,900 \$4,535,065 TOTALS (\$1,134,650) (\$82,100)
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees Renewal Inactive Fee TOTALS Variance (2015-2016) License Renewals New License Fee Application Fee	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$47,400 \$43,200 \$443,200 \$443,200 \$45,087 \$5,775 \$6,900 JUL \$540,832 JULY-15 \$91,470 (\$1,770) \$7,785	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$42,000 \$27,200 \$25,971 \$6,450 \$8,400 AUG \$446,691 AUG-15 (\$43,030) \$10,535 \$6,585	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$67,350 \$43,600 \$30,950 \$24,526 \$10,075 \$12,038 SEPT \$544,568 SEPT-15 \$16,030 \$18,180 \$8,183	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$30,225 \$31,905 \$5,800 \$6,900 OCT \$476,000 OCT-15 (\$16,930) \$13,535 (\$17)	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$37,800 \$37,800 \$33,800 \$35,944 \$6,675 \$8,400 NOV \$458,499 NOV-15 (\$33,870) \$2,130 \$2,383	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,663 \$56,750 \$32,100 \$27,000 \$40,033 \$6,100 \$1,133 DEC \$461,678 DEC-15 (\$1,438) \$7,585 (\$3,317)	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400 \$29,400 \$29,507 \$5,175 \$7,200 JAN \$512,157 JAN-16 \$2,275 \$3,030 (\$6,017)	\$29,167 \$6,665 \$10,500 FEB-16 \$380,625 \$55,800 \$52,500 \$28,475 \$23,377 \$6,000 \$9,000 FEB \$555,777 FEB-16 \$50,625 \$6,640 \$17,083	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700 \$42,900 \$40,900 \$29,926 \$8,288 \$21,930 MAR \$538,861 MAR-16 (\$39,783) \$5,530 \$7,483	\$29,166 \$6,665 \$10,500 APR \$550,913 APR-16 APR-16 (\$390,000) (\$49,165) (\$35,417)	\$29,167 \$6,665 \$9,000 MAY \$529,419 MAY-16 MAY-16 (\$370,000) (\$49,170) (\$35,417)	\$29,167 \$6,670 \$9,000 JUN \$559,414 JUN-16 3 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	\$350,000 \$80,000 \$120,000 TOTALS \$2,965,350 \$507,900 \$274,400 \$286,277 \$60,338 \$81,900 \$4,535,065 TOTALS (\$1,134,650) (\$82,100) (\$66,100)
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees Renewal Inactive Fee TOTALS Variance (2015-2016) License Renewals New License Fee Application Fee License Renewals New License Fee Application Fee License Changes	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$43,200 \$43,200 \$43,200 \$45,087 \$5,775 \$6,900 JUL \$540,832 JULY-15 \$91,470 (\$1,770) \$7,785 \$1,000	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$42,000 \$27,200 \$25,971 \$6,450 \$8,400 AUG \$446,691 AUG-15 (\$43,030) \$10,535 \$6,585 (\$2,800)	\$29,167 \$6,665 \$10,000 SEPT \$200,419 SEPT-15 \$356,030 \$67,350 \$43,600 \$30,950 \$43,600 \$24,526 \$10,075 \$12,038 SEPT \$544,568 SEPT-15 \$16,030 \$18,180 \$8,183 \$950	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$35,400 \$30,225 \$31,905 \$5,800 \$6,900 \$6,900 \$6,900 OCT \$476,000 OCT-15 (\$16,930) \$13,535 (\$17) \$225	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$37,800 \$32,250 \$35,944 \$6,675 \$8,400 NOV \$458,499 NOV-15 (\$33,870) \$2,130 \$2,383	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$22,100 \$27,000 \$40,033 \$6,100 \$1,133 DEC \$461,678 DEC-15 (\$1,438) \$7,585 (\$3,317) (\$3,000)	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400 \$29,507 \$5,175 \$7,200 JAN \$512,157 JAN-16 \$2,275 \$3,030 (\$6,017) (\$3,600)	\$29,167 \$6,665 \$10,500 FEB \$490,909 FEB-16 \$380,625 \$55,800 \$52,500 \$28,475 \$23,377 \$6,000 \$9,000 FEB \$555,777 FEB-16 \$50,625 \$6,640 \$17,083 (\$1,525)	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$54,700 \$42,900 \$40,900 \$29,926 \$8,288 \$21,930 MAR \$538,861 MAR-16 (\$39,783) \$5,530 \$7,483 \$10,900	\$29,166 \$6,665 \$10,500 APR \$550,913 APR-16 APR-16 (\$390,000) (\$49,165) (\$35,417) (\$30,000)	\$29,167 \$6,665 \$9,000 MAY \$529,419 MAY-16 MAY-16 (\$370,000) (\$49,170) (\$35,417) (\$30,000)	\$29,167 \$6,670 \$9,000 JUN \$559,414 JUN-16 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	\$350,000 \$80,000 \$120,000 TOTALS \$2,965,350 \$358,900 \$274,400 \$286,277 \$60,338 \$81,900 \$4,535,065 TOTALS (\$1,134,650) (\$82,100) (\$82,100)
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees Renewal Late Fees Renewal Inactive Fee TOTALS Variance (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$43,200 \$43,200 \$43,200 \$45,087 \$5,775 \$6,900 JUL \$540,832 JULY-15 \$91,470 (\$1,770) \$7,785 \$1,000	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$276,970 \$42,000 \$27,200 \$25,971 \$6,450 \$8,400 AUG-15 (\$43,030) \$10,535 \$6,585 (\$2,800) (\$3,196)	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$67,350 \$43,600 \$30,950 \$24,526 \$10,075 \$12,038 SEPT \$544,568 SEPT-15 \$16,030 \$18,180 \$8,183 \$950 (\$4,641)	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$30,225 \$31,905 \$5,800 \$6,900 OCT \$476,000 OCT-15 (\$16,930) \$13,535 (\$17) \$225 \$2,739	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,130 \$37,800 \$32,250 \$35,944 \$6,675 \$8,400 NOV \$458,499 NOV-15 (\$33,870) \$2,130 \$2,130 \$2,250 \$6,777	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$22,100 \$27,000 \$40,033 \$6,100 \$1,133 DEC \$461,678 DEC-15 (\$1,438) \$7,585 (\$3,317) (\$3,000) \$10,866	\$29,166 \$6,665 \$10,500 JAN \$220,918 JAN-16 \$362,275 \$52,200 \$29,400 \$29,507 \$5,175 \$7,200 JAN \$512,157 JAN-16 \$2,275 \$3,030 (\$6,017) (\$3,600) \$341	\$29,167 \$6,665 \$10,500 FEB \$490,909 FEB-16 \$380,625 \$55,800 \$52,500 \$28,475 \$23,377 \$6,000 \$9,000 FEB \$555,777 FEB-16 \$50,625 \$6,640 \$17,083 (\$1,525) (\$5,790)	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$42,900 \$40,900 \$29,926 \$8,288 \$21,930 MAR \$538,861 MAR-16 (\$39,783) \$5,530 \$7,483 \$10,900 \$759	\$29,166 \$6,665 \$10,500 APR \$550,913 APR-16 \$ APR-16 (\$390,000) (\$49,165) (\$35,417) (\$30,000) (\$29,166)	\$29,167 \$6,665 \$9,000 MAY \$529,419 MAY-16 MAY-16 \$370,000 (\$49,170) (\$35,417) (\$30,000) (\$29,167)	\$29,167 \$6,670 \$9,000 JUN \$559,414 JUN-16 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	\$350,000 \$80,000 \$120,000 TOTALS \$2,965,350 \$507,900 \$358,900 \$274,400 \$286,277 \$60,338 \$81,900 \$4,535,065 TOTALS (\$1,134,650) (\$82,100) (\$66,100) (\$85,600) (\$63,723)
Renewal Late Fees Renewal Inactive Fee TOTALS Actual (2015-2016) License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees Renewal Inactive Fee TOTALS Variance (2015-2016) License Renewals New License Fee Application Fee License Renewals New License Fee Application Fee License Changes Investigative Recov Costs Renewal Late Fees	\$29,166 \$6,665 \$10,000 JUL \$430,416 JULY-15 \$361,470 \$47,400 \$43,200 \$31,000 \$45,087 \$5,775 \$6,900 JUL \$540,832 JULY-15 \$91,470 (\$1,770) \$15,921 (\$890)	\$29,167 \$6,670 \$10,000 AUG \$480,417 AUG-15 \$276,970 \$27,200 \$27,200 \$27,200 \$25,971 \$6,450 \$8,400 AUG \$446,691 AUG-15 (\$43,030) \$10,535 \$6,585 (\$2,800) (\$3,196) (\$220)	\$29,167 \$6,665 \$10,000 SEPT \$500,419 SEPT-15 \$356,030 \$43,600 \$43,600 \$24,526 \$10,075 \$12,038 SEPT \$544,568 SEPT-15 \$16,030 \$18,180 \$8,183 \$950 (\$4,641) \$3,410	\$29,166 \$6,665 \$10,000 OCT \$480,413 OCT-15 \$303,070 \$62,700 \$35,400 \$35,400 \$30,225 \$31,905 \$5,800 \$6,900 OCT \$476,000 OCT-15 (\$16,930) \$13,535 (\$17) \$225 \$2,739 (\$865)	\$29,167 \$6,665 \$10,000 NOV \$480,419 NOV-15 \$286,1300 \$37,800 \$32,250 \$35,944 \$6,675 \$8,400 NOV \$458,499 NOV-15 (\$33,870) \$2,130 \$2,250 \$2,250 \$6,777 \$10	\$29,167 \$6,670 \$10,000 DEC \$460,419 DEC-15 \$298,563 \$56,750 \$32,100 \$40,033 \$6,100 \$11,133 DEC \$461,678 DEC-15 (\$1,438) \$7,585 (\$3,317) (\$3,000) \$10,866 (\$570)	\$29,166 \$6,665 \$10,500 JAN \$520,918 JAN-16 \$362,275 \$52,200 \$29,400 \$29,507 \$5,175 \$7,200 JAN \$512,157 JAN-16 \$2,275 \$3,030 (\$6,017) (\$3,600) \$341 (\$1,490)	\$29,167 \$6,665 \$10,500 FEB-16 \$380,625 \$55,800 \$52,550 \$28,475 \$23,377 \$6,000 \$9,000 FEB \$555,777 FEB-16 \$50,625 \$6,640 \$17,083 (\$1,525) (\$5,790) (\$665)	\$6,670 \$10,500 MAR \$540,924 MAR-16 \$340,218 \$42,900 \$42,900 \$29,926 \$8,288 \$21,930 MAR \$538,861 MAR-16 (\$39,783) \$5,530 \$5,530 \$7,483 \$10,900 \$759 \$1,618	\$29,166 \$6,665 \$10,500 APR \$550,913 APR-16 \$ 4PR-16 \$0 (\$390,000) (\$49,165) (\$35,417) (\$30,000) (\$29,166) (\$6,665)	\$29,167 \$6,665 \$9,000 MAY \$529,419 MAY-16 MAY-16 (\$370,000) (\$49,170) (\$39,000) (\$49,170) (\$30,000) (\$29,167) (\$6,665)	\$29,167 \$6,670 \$9,000 JUN \$559,414 JUN-16 400,000 (\$49,160) (\$35,417) (\$30,000) (\$29,167) (\$6,670)	\$350,000 \$80,000 \$120,000 TOTALS \$2,965,350 \$507,900 \$358,900 \$274,400 \$286,277 \$60,338 \$81,900 \$4,535,065 TOTALS (\$1,134,650) (\$82,100) (\$82,100) (\$82,100) (\$85,600) (\$85,600) (\$85,600) (\$85,600)



Licensing - Q3 Snapshot



	ry to March 20 [°]	16		FISCAL YTD LIC	ENSING FE	E TOT	rals (f	FY2016)
Licenses (Beginning of (Quarter)	16,027 276	LICENSING FEES	BUDGET	ACT	UAL	VARIANCE	
New Licenses Issued Licenses Cancelled / Su	mandared /Devel	(o.d.		License Renewals	4,100,000	2,965		(1,134,650)
Variance in Suspended			400	1	, ,	,	,	<u>, , , ,</u>
Licenses (End of Quarte		303	16,078	New License Fee	590,000	507	7,900	(82,100)
				Application Fee	425,000	358	3,900	(66,100)
# of Licenses on Oct 01, # of Licenses on Dec 31			16,027 16,078	License Changes	360,000	274	1,400	(85,600)
Net YTD (Fiscal Year)	, 2015		10,078	Invest Recov Costs	350,000	286	6,277	(63,723)
Licenses Gained / Lost			51	Renewal Late Fees	80,000	60),338	(19,663)
Renewal Revenue Gaine *Does not include susp	-		\$30,600	Renewal Inactive	120,000	81	,900	(38,100)
180 Day Retention				90 Day Retention	Rate		· ·	
	Sep 2015	15,990)		Sep 2015	5	16,02	7
	Cancellations	(608)	(3.78%)		Cancellat	ions	(333)) (2.07%)
Projected Year-End	New Licenses	569	3.54%	Projected Year-En	d New Lice	nses	276	1.72%
Retention Rate	Susp/Reinstate	127	0.79%	Retention Rate	Susp/Rei	nstat	108	0.67%
	Mar 2016	16,078			Mar 2016		16,07	8
	Change	88			Change		51	
6 Month Rolling	% Change	0.55%		3 Month Rolling	% Chang	e	0.32%	%



Licensing - Overview

QUARTERLY STATS

New License Apps: 414 (+12.5%)

- 292 Approved
- 23 Tabled/Denied
- Avg. Processing Time 73 days; 46% approved/denied within 60 days

Issued Licenses: 276 (+6.2%)

License Change Apps: 765 (-0.5%)

 Avg. Processing Time 31 days; 71% approved/denied within 30 days

Active Licenses: 15,155 (+1%)

Inactive Licenses: 923 (-13.3%)

 42 Placed on Inactive Status During Q3 (-30%)

Voluntary Surrender: 79 (+11.3%)

Active License Renewals: 1,914 (+11.3)

Inactive License Renewals: 88 (-28%)

Online Renawals: 421 35% of total renewed licenses

License Suspensions (no bond): 163 (-9.9%)

Licenses Cancelled: 231 (+2.7%)

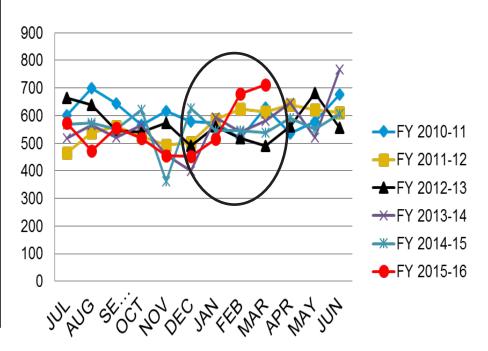
Application Denial Hearings: 20 (-13%)

Financial Responsibility Hearings: 7 (-50%)

New Licenses Issued

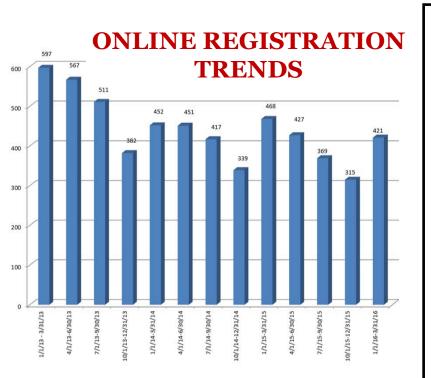
	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
JUL	100	95	86	89	112	84
AUG	83	107	79	99	120	87
SEPT	85	70	74	72	78	92
1st Qtr:	268	272	239	260	310	263
OCT	84	77	83	88	92	104
NOV	90	77	84	65	82	94
DEC	110	70	65	93	108	95
2nd Qtr:	284	224	232	246	282	293
JAN	76	68	85	86	77	67
FEB	79	83	78	79	76	103
MAR	96	90	85	72	107	106
3rd Qtr:	251	241	248	237	260	276

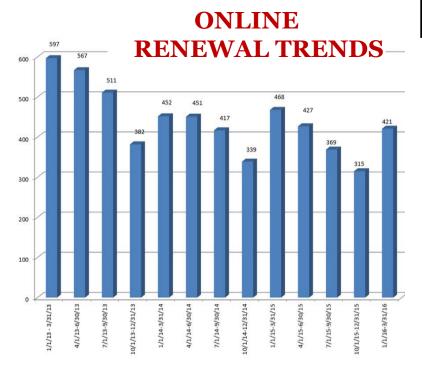
Active Renewals





Licensing - Highlights

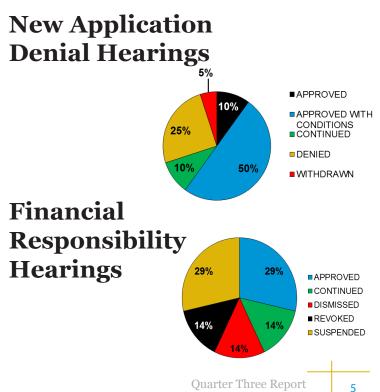




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****HIGHLIGHTS****

- Staff worked during the quarter to streamline the license applications, which included reorganization of information, omitting repetitive instructions, and providing greater resources for applicants to turn to for assistance. The new applications were posted to the Board's website in March.
- Additional efforts to streamline systems and processes were made, including updating correspondence forms and summary reports, in preparation for the new licensing and enforcement database.
- A number of licensing staff participated • in process review meetings and reviewed and responded to design and technical specifications related to replacement of the licensing and enforcement database.



Enforcement - Applicant Backgrounds

SIGNIFICANT OUTCOMES:

- 59 Background investigations initiated; 16 pending; 48 closed
- 40 Applicants failed to disclose criminal history
- Applicant backgrounds uncovered 2 registered felons, 3 individuals on active probation, 1 individual with a pending theft charge, and 1 individual with an active warrant.



UNREPORTED CRIMINAL ACTIVITY (in reference to background investigations mentioned above)

- DUI (9)
- Misdemeanor Theft (4)
- Felony Theft (4)
- Domestic Violence (3)
- Felony Narcotics (3)
- Felony Assault (2)
- Burglary (2)

- Weapons (1)
- Mail Fraud (1)
- Sexual Assault (1)
- Misdemeanor Battery (1)
- Kidnap (1)
- Forgery (1)
- Vehicular Homicide (1)

- Embezzlement (1)
- False Public Records (1)
- Obstruction (1)
- Disorderly (1)
- Minor/Alcohol (1)
- Communication use in Felony (1)



Enforcement - Compliance Overview

QUARTER SNAPSHOT

Opened Complaints: 487

- 203 Workmanship
- 71 Money Owing
- 213 Industry Regulation

Pending cases: 295

71 administrative citations issued

- \$66,100 in Fines
- \$27,498 in investigative costs

Closed complaints: 405

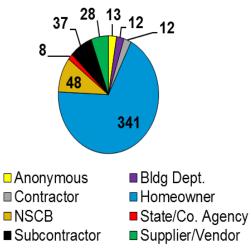
41 Cases referred for disciplinary hearing

- 12 licenses revoked
- 32 fines imposed totalling \$57,100 and \$29,554 in investigative costs

Compliance Complaints Filed

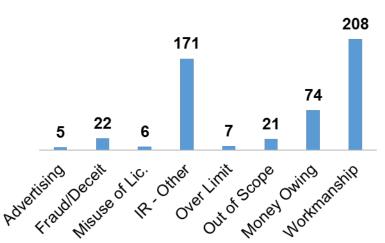
	Workmanship				Industrial Regulation										
	FY2012	FY2013	FY2014	FY2015	FY2016	FY2012	FY2013	FY2014	FY2015	FY2016	FY2012	FY2013	FY2014	FY2015	FY2016
JUL	42	22	19	22	18	52	48	54	60	54	53	87	73	90	76
AUG	47	23	30	36	17	69	48	43	60	71	108	87	72	73	69
SEPT	43	30	21	20	15	57	45	61	68	53	70	95	42	68	66
1st Qtr:	132	75	70	78	50	178	141	158	188	178	231	269	187	231	211
ОСТ	56	47	27	30	23	64	53	38	53	85	84	84	66	68	76
NOV	60	33	21	12	30	37	58	24	50	52	90	67	64	63	56
DEC	44	19	22	18	20	46	34	55	42	48	84	80	57	65	49
2nd Qtr:	160	99	70	60	73	147	145	117	145	185	258	231	187	196	181
JAN	53	42	22	25	29	42	38	32	52	43	74	103	69	64	59
FEB	53	36	17	20	22	33	32	48	71	100	87	100	62	78	104
MAR	41	31	29	27	23	31	48	44	63	64	88	71	59	65	68
3rd Qtr:	147	109	68	72	74	106	118	124	186	207	249	274	190	207	231

Source of Complaints



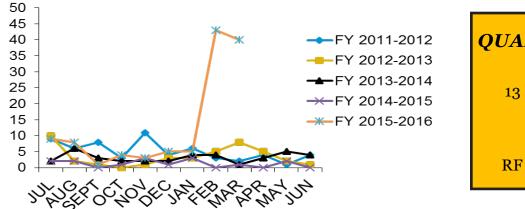
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Enforcement - Residential Recovery Fund

Recovery Fund Claims Filed



QUARTER SNAPSHOT
90 Claims Opened
13 Cases Awarded Funds
1 Cases Continued
1 Cases Denied
RF Balance: \$6.4 million

		CLAIM	AMOUN [.]	T PAID	
	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
JUL	71,138	139,066	7,250	86,203	77760
AUG	127,212	33,700	54,753	7,347	63909
SEPT	131,020	35,000	0	0	3635
1st Qtr:	329,370	207,766	62,003	93,550	145,304
ОСТ	18,089	0	15,000	0	250136
NOV	135,741	19,000	5,880	9,355	0
DEC	10,977	40,229	3,476	0	39379
2nd Qtr:	164,807	59,229	24,356	9,355	289,515
JAN	92,246	37,050	0	0	59961
FEB	53,926	155,110	15,370	34,736	0
MAR	38,600	178,164	0	0	208002
3rd Qtr:	184,772	370,324	15,370	34,736	267,963

Victims of Residential and Small Commercial Contractor Receive Partial Relief from Residential Recovery Fund

March's Residential Recovery Fund meeting couldn't have come soon enough for three homeowners who were taken advantage of by Bormann Construction, Ltd. Each homeowner contracted with Bormann Construction to have foundation work and interior repairs performed on their house, giving the respondent more than \$162,000 collectively between their down payments on the contracts. The Respondent performed 10% of the work at each residence before abandoning the projects. At the Recovery Fund meeting, Committee members approved the maximum award of \$35,000 to each homeowner after validating the facts learned through Board and homeowner testimony.



Enforcement Overview - Criminal

QUARTER SNAPSHOT

Opened Complaints: 296

- 191 Contracting w/o License
- 75 Unlawful Advertising
- 43 Criminal Fraud

Closed Complaints: 279

Pending cases: 1,377

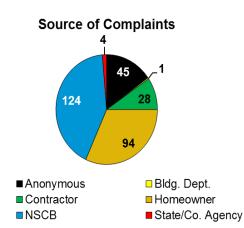
- 21 Administrative Citation
- **60** Criminal Citations Issued

30 Criminal Charges Filed

188 Criminal convictions recorded

- 121 Misdemeanor
- 60 Gross Misdemeanor
- 7 Felony

90 Cease and Desist Orders



Violation Types

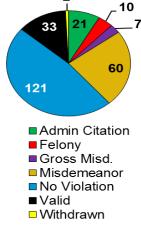
CWL						Criminal Fraud				Unlawful Advertising					
	FY2012	FY2013	FY2014	FY2015	FY2016	FY2012	FY2013	FY2014	FY2015	FY2016	FY2012	FY2013	FY2014	FY2015	FY2016
JUL	60	84	55	58	93	3	4	3	0	7	36	46	45	70	83
AUG	93	76	65	64	71	1	6	1	0	3	47	37	25	44	39
SEPT	46	37	52	67	78	3	0	1	0	2	36	43	36	56	64
1st Qtr:	199	197	172	189	242	7	10	5	0	12	119	126	106	170	186
OCT	55	73	56	77	83	5	1	0	1	3	48	30	35	67	37
NOV	38	47	63	49	60	1	5	0	3	1	22	14	30	50	24
DEC	46	36	36	82	52	1	1	0	2	3	28	21	20	32	18
2nd Qtr:	139	156	155	208	195	7	7	0	6	7	98	65	85	149	79
JAN	43	53	68	72	67	0	0	0	0	3	29	57	40	48	36
FEB	53	61	60	91	64	3	3	0	1	26	54	43	56	52	26
MAR	69	55	81	104	60	0	3	0	2	14	40	30	38	41	13
3rd Qtr:	165	169	209	267	191	3	6	0	3	43	123	130	134	141	75

Nearly \$1.4 million

in contract values was lost to unlicensed contractors during the third quarter. This figure is based on the contract values associated with unlicensed complaints received by the Board.







COURTS ORDER \$76,000 IN RESTITUTION TO VICTIMS OF UNLICENSED CONTRACTORS



Enforcement Highlights

SUMMERLIN ENERGY'S LICENSES.....

After summarily suspending the licenses of Summerlin Energy Las Vegas, LLC in February of 2016, the Board held a disciplinary hearing March 31st where Judge Philip M. Pro ordered the revocation of Summerlin Energy's licenses.

The hearing included documentation from nine complaints and testimony from homeowners, vendors, and Board investigators concerning allegations Summerlin Energy diverted funds, abandoned projects, and failed to pay vendors for materials received, among other charges.

EVOK

Now that the licenses have been revoked, the Board will begin receiving and validating claims to the Residential Recovery Fund from a significant number of effected homeowners.

Reno Sunrooms Abandons Projects, Loses License



Five homeowners in Washoe and Lyon Counties rested a little easier in February knowing Walter Douglas Bernard of Reno Sunrooms had his licensed revoked after taking their money and abandoning the projects he promised to deliver on. In total, Bernard took approximately \$110,000 from the five victims, who now have the opportunity to seek recovery through the Board's Residential Recovery Fund.

Bernard admitted through testimony at the hearing that the monies he had collected, which victims requested be returned, had been used for business costs other than the projects in question. Following the administrative ruling, the Board is seeking felony prosecution with the Washoe and Lyon County District Attorneys for the five alleged counts of Diversion of Construction Funds per NRS 624.750.

UNLICENSED CONTRACTORS

STING OPERATION NETS 19 UNLICENSED CONTRACTORS

Unlicensed contractors in Henderson and Sparks, Nev. were reminded of their illegal contracting activities after bidding and advertising work to Board investigators and receiving a citation.





Information Technology Highlights

LICENSING & ENFORCEMENT DATABASE PROJECT MAKING HIEADWAY

Considerable time was spent during the quarter meeting with GL Solutions to discuss system requirements and review and produce technical specifications, for the various operational processes that will be integrated into the new database system. The hard work is finally paying off, as design templates are starting to be created and reviewed by IT and Board staff.

TECHNOLOGY UPGRADES COMPLETE

Staff in both offices are fully equipped with upgraded PC systems, featuring the



Microsoft Office 2013 software. Improved Internet access was also implemented in the Henderson office during the quarter.

We	b	rterly site	Sessions 16.50% 135,477 vs 116,290 Pages / Session -25.31% 6.20 vs 8.30	Users 19.04% 66,503 vs 55,867 Avg. Session Duration -18.79% 00:04:04 vs 00:05:01	Bounce Rate 37.10% 30.13% vs 21.98%
		Device Category	Sessions 🔻 🗸	Sessions	Contribution to total: Sessions
			16.50% ▲ 135,477 vs 116,290	16.50% ▲ 135,477 vs 116,290	
	□ 1. ■ desktop				Jan 1, 2016 - Mar 31, 2016
		Jan 1, 2016 - Mar 31, 2016	108,990	80.45%	15.7%
		Jan 1, 2015 - Mar 31, 2015	95,372	82.01%	
		2. Mobile			80.4%
		Jan 1, 2016 - Mar 31, 2016	21,263	15.69%	
		Jan 1, 2015 - Mar 31, 2015	16,302	14.02%	Jan 1, 2015 - Mar 31, 2015
	3. t ablet				14%
		Jan 1, 2016 - Mar 31, 2016	5,224	3.86%	
, "I		Jan 1, 2015 - Mar 31, 2015	4,616	3.97%	82%



Public Information Office Highlights

Board Launches 75th Anniversary Campaign *Protecting Nevada's Seniors Events*



In March, the Board launched its 75thAnniversaryPublicAwareness Campaign, which featured the launch event, "Protecting Nevada's Seniors." Joining forces with local law enforcement, the district attorney's office, and state agency representatives, the Board and its partners conveyed a range of preventative and resourceful information to senior citizens concerning topics of elder abuse and fraud.

A panel discussion moderated by Senator Patricia Farley was accompanied by a resource fair packed with local, state, and community agencies aiming to assist seniors with a variety of services.

The events in North Las Vegas and Boulder City reached over 100 people, while tens of thousands more throughout Southern Nevada learned of the Board's efforts and message through extensive media outreach in radio, television, and print publications.

Board Reaches 30,000 Consumers



Executive Officer Margi Grein and LaFay McCampbell (mother of Kenya McCampbell)

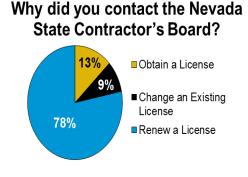


During the quarter, the Board secured the cover and two-page article spread inside the center of Senior Connections, which is distributed throughout Southern Nevada reaching approximately 30,000 residents. This was a opportunitv great to share information on the importance of hiring a licensed contractor, the Board's commitment to public safety, and ways seniors can protect themselves.

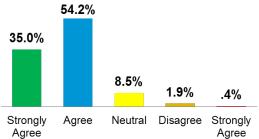
Media Coverage of Unlicensed Contracting Takes Center Stage

Sweeps week for television stations fell within the quarter, and the Board's sting operation was center stage in coverage. Several opportunities to caution and inform homeowners of unlicensed contractors arose during the period including stories on repeat offender Michael Delbridge, issues with pool construction, and homeowner experiences with unlicensed contractors. Additionally, the Board received coverage on the Summerlin Energy Las Vegas, LLC suspension and revocation and its 75th anniversary campaign events.

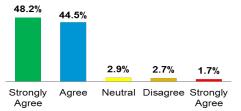
Customer Service Survey - Licensing



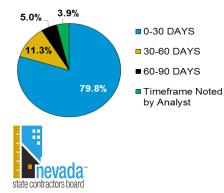
I was readily able to learn the status of my license application.

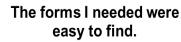


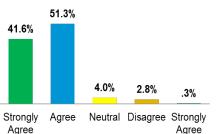
The licensing process was completed in a timely manner.



"Timely Manner" is best defined as:







Agree



CUSTOMER FEEDBACK

"Appreciative of email correspondence between the person assigned to my application."

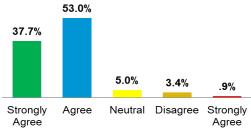
"I thought it was great, easy and valuable to us."

"Honestly very smooth renewal online, great and efficient."

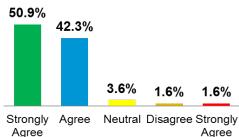
"Other states need to follow Nevada's lead on how to do this!"

"Renewal was great and easy online. When first obtaining a license, office staff was extremely helpful."

It was clear what information was needed on the application.



I was satisfied with the way the Board handled my application.

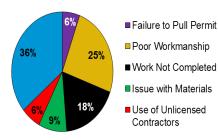


ADDITIONAL STATS

- 21.4% Participated in Business Assistance Program
- 94.7% Think having a contractor's license is valuable.
- 92.4% Felt the forms were easy to understand.
- 93% Said the Board's handling of the licensing process was efficient.
- Only 28% of customers had to contact the Board for assistance with forms or processes.
- 88.7% Found staff to be readily • accessible to help them.

Customer Service Survey - Complainant

Nature of Complaint



I tried to resolve my complaint with the contractor before contacting the Board.

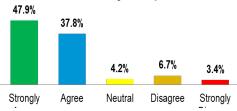


ADDITIONAL STATS

- 95.9% Said the instructions on the complaint were easy to understand.
- Only 3.3% were unable to provide supporting documentation requested by the Board.
- 91.2% Were contacted within 10 days of filing a complaint.
- 79.5% Found NSCB staff to be helpful.
- 75.8% Thought their investigator was responsive in resolving their complaint.
- 84.1% Felt the investigator was knowledgeable of construction laws.

state contractors board

The investigator clearly communicated what was required of me in order to resolve my complaint.



SAMPLING RATE



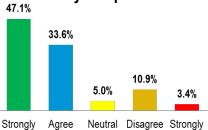
"My investigator made me feel like he cared about my concerns."

"I am very pleased and amazed with the way the Contractors Board operates."

"Quick...Very prompt."

"Very pleased. Great communication."

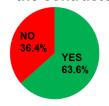
I was always aware of the status of my complaint.



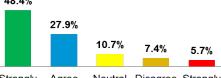
Agree

Disagree

A investigator visited the job site to try to resolve my dispute with the contractor.

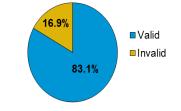


The Board demonstrated professionalism in handling my _{48.4%} complaint.

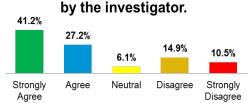


Strongly Agree Neutral Disagree Strongly Agree Disagree

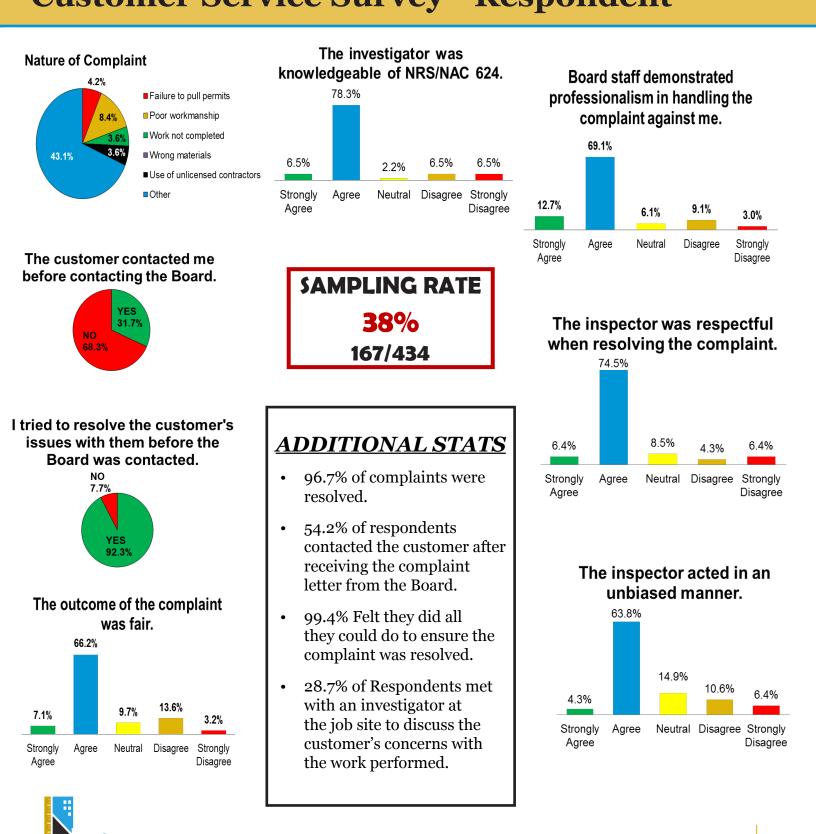
Outcome of Complaint



Regardless of my agreement with the outcome, I understand the reasoning for the decisions made







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Looking Forward - Quarter 4

The start of New Year didn't disappoint! We accomplished so much during the third quarter, including heightened enforcement efforts with increased media coverage, launching our 75th Anniversary Public Outreach Campaign, streamlining our licensing applications and forms, implementing a telephone-based customer service survey to provide management and staff greater feedback on the Board's interactions, and starting the discussion and development of our next Strategic Plan!

After all that, it's hard to believe we still have more to accomplish in the next three months, but we do! Our next quarterly update will include information on:

- The Licensing Division's efforts to streamline its systems and processes with regard to applicant and license denial proceedings;
- Ways the Public Information Office is working to reach seniors, homeowners, and community groups to share the Board's message of public safety, the importance of hiring licensed contractors, and how to avoid scams within the construction industry;
- How the Enforcement Division is proactively monitoring activities on large construction projects;
- New opportunities for Board member training on the roles and responsibilities that come with their position;
- The status and implementation plan for the Board's new licensing and enforcement database; and
- Efforts the Board will be making to engage legislators during the interim months leading up to the 2017 Legislative Session.

Nothing short of a busy agenda ahead for us! Join us in July to learn more about these efforts and more!





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